

(Was not an Agenda Item for USIB, 30 May, DCI directed morning of 30th that  
cys be available for discussion)

80 MAY 1974

SUGGESTED COMMENTS FOR AGENDA ITEM ON OBJECTIVES

1. All USIB and IRAC principals and observers have received  
copies and comments solicited.

2. To date, we have received comments from OMB, Treasury,  
ASD(I), and NSA. Navy and FBI offered "no comment". We  
understand comments from DIA and Army are en route.

3. The Objectives consist of 5 substantive Objectives and  
4 major resource management Objectives.

They extend further the goals the President established in  
earlier directives, the latest of which was 22 March in which he  
emphasized the importance of linking substantive intelligence needs  
and intelligence resources so that they are clearly understood and  
evaluated.

4. Behind the major Objectives, and consistent with the  
guidelines provided by the OMB, we have developed 9 major  
sub-objectives which are broken down into sub-tasks and milestones  
established. These sub-objectives provide the beginning of the  
formulation for the FY 75 KIQs and the milestones represent  
largely the KIQ/KEP process with some modification. (Note:  
After long discussions with OMB yesterday, we are redrafting the

milestones consistent with the KEP process and to reflect more accurately that process to those less familiar with its details than staff.)

5. General Comments

a. In general, the Objectives treat primarily with the military and strategic threat questions. USIB members will note that there is a high flavor of emphasis on political and economic matters and on technological assessment.

b. There is an emphasis placed on developing SIGINT, imagery, and human source collection plans. These planning instruments in turn tie into my desire that the NIO's involve themselves as my representatives into the whole process - collection, production, and consumer satisfaction. The plans will also help IRAC focus on broad resource allocations keyed to substantive needs.

c. Continued emphasis is placed on improving the relationships between national and tactical intelligence capabilities. A program of work to this end is established and should produce results in the time period the Objectives cover.

Lastly, as a follow-on to the formulation of these near-term Objectives, I propose to also issue the DCI Perspectives. Hopefully,

these will reflect the environment against which intelligence long-term will need to operate - a sort of long-term KIQ. I propose to table the Perspectives with the USIB and then both the Objectives and the Perspectives will be moved forward to the NSCIC.

6. Suggested Points of Emphasis

- a. The comprehensive and ambitious nature of the Objectives and sub-objectives.
- b. The difficulty in measuring progress and the importance of building into the system feedback and consumer reaction to both collection and analytic product.
- c. The importance you place on involving the USIB program managers in a commitment to fulfill the Objectives. Note: This can mean more of USIB's time being spent on requirements review. (General Allen particularly has solicited more USIB guidance and discussion of requirements.)
- d. The importance of working to tie these Presidential Objectives together with departmental objectives and departmental guidances such as the DIA "Critical Near-Term Defense Intelligence Objectives".
- e. The recognition that these Objectives may not cover all departmental needs.